

	Trainings	Days	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec
	Shop Floor Management	1						4 <sup>th</sup> @BMW Shenyang			16 <sup>th</sup> @Trumpf Taicang		
鱼삥	The Manager as a Mentor	1											1" @Voith Kunshan
LEADERSHIP EXCELLENCE	Lean Leadership and Management for Executives	1	10 <sup>th</sup> @BMW Shenyang		17 <sup>th</sup> @Voith Kunshan								
ADE	Toyota Kata	1				15 <sup>th</sup> @Staufen Shenyang						1 <sup>st</sup> Shanghai	
프쯦	The Hancho	1										17 <sup>th</sup> Shanghai	
	Hoshin Kanri	2											4 <sup>th</sup> -5 <sup>th</sup> Shanghai
	On the way towards a Lean Enterprise	1			10 <sup>th</sup> @Emag Jintan								
	Operational Excellence	1		20 <sup>th</sup> @Voith Kunshan									
Z O	Lean Bootcamp (Basics)	2		2"d-3"d @SMTCL Shenyang			15 <sup>th</sup> -16 <sup>th</sup> @Kaercher Changshu						
IATI	TPM	1			14 <sup>th</sup> Shenyang	22 <sup>nd</sup> @Trumpf Taicang							
EAN ORN	Internal Lean Logistics I	1				12 <sup>th</sup> Shanghai			7 <sup>th</sup> @BMW Shenyang				
LEAN TRANSFORMATION	Lean Assembly (one-piece-flow)	2										6 <sup>th</sup> Dalian	
TRA	A3- problem solving	2			24 <sup>th</sup> -25 <sup>th</sup> Shanghai								
	Lean Administration	2		27 <sup>th</sup> -28 <sup>th</sup> Shanghai		8 <sup>th</sup> -9 <sup>th</sup> @Siemens Tianjin					17 <sup>th</sup> -18 <sup>th</sup> Shenyang		
	Value Stream Mapping	2									12th-13th Shanghai		7 <sup>th</sup> Shenyang
NO				7 <sup>th</sup>			12 <sup>th</sup>						
RAT	Smart Factory - Lean meets Industry 4.0	1		7 <sup>th</sup> Shanghai			12 <sup>th</sup> Shenyang		ooth out				
SMA	Digitalized Assembly Line of the Future	2							30 <sup>th</sup> -31 <sup>st</sup> Shanghai				
SMART TRANSFORMATION	Best Practice Tour Germany	5											
~	Phase I - Lean Bootcamp	4					15 <sup>th</sup> -20 <sup>th</sup> @Kaercher Changshu						
Z R	Phase II - Lean Manufacturing	4					Changshu	13 <sup>th</sup> -18 <sup>th</sup> @Voith Kunshan					
₽₽₽	Phase II - Lean Order Fulfillment	4						6 <sup>th</sup> -11 <sup>th</sup> Shanghai					
LEAN EXPERT & TRAINER PROGRAM	Phase II - Lean Logistics	4								14 <sup>th</sup> -19 <sup>th</sup> @BPP			
PRO	Phase II - Lean Administration	4								31 <sup>st</sup> -5 <sup>th</sup> Shanghai			
N N	Phase II - Lean Assembly	4							24 <sup>th</sup> -29 <sup>th</sup> @Kaercher Changshu				
LE,	Phase III - Lean Trainer	4							enang sna		26 <sup>th</sup> -31 <sup>st</sup> Shanghai		



Seminar	Price East China	Price North China
Lean Expert Course (4+4 days)	RMB 15,888	
Lean Trainer Course (4+4+4 days)	RMB 22,888	
1-day training	RMB 2,500	RMB 1,888
2-day training	RMB 4,800	RMB 3,888
Package of 6-day training	RMB 10,800	RMB 7,888
Package of 10-day training	RMB 14,880	RMB 11,000