



Camera di Commercio Italiana in Cina
中国意大利商会
China-Italy Chamber of Commerce

EFESO
CONSULTING

TWO DAYS TRAINING: VALUE STREAM MAPPING **价值流图分析课程**

AUGUST 8-9, 2016 – SHANGHAI, FROM 9.00 AM TO 17.00 AM



What is course about 课程内容？

- 价值流和价值流程图介绍 Introduction of Value Stream and Value Stream Mapping
- 为什么要绘制价值流程图 Why map the Value Stream
- 价值流图绘制 How to map the Value Stream
- 价值流分析 Value stream analysis
- 7大浪费 7 waste
- 未来价值流的设计 Future State Value Stream Design

Who or what level/ type of managers who should attend ? 谁或是什么级别/类型的管理人员适合参加该课程？

- Plant manager 工厂厂长
- Operation manager 运营经理
- Production manager 生产经理
- Supply chain manager 供应链经理
- Lean manager 精益经理
- Continuous improvement manager 持续改进经理

Training Deliverables 主要交付成果是什么或出席者可以从培训中收获什么？

- 理解价值流及其绘制符号 Understand the value stream and its drawing symbols
- 具备绘制和分析价值流现状图（VSM）的能力 Has the ability to map and analyze the Value Stream Mapping
- 掌握现场流程分析的方法，并能够识别主要问题 Capable of on-site value stream analysis and main problem identification
- 掌握未来价值流的设计方法 Be able to design the future state value
- 初步掌握价值流改善的具体实施方法 Basic understanding of the implementation of Value Stream Improvement

THIS TRAINING WILL BE DELIVERED IN CHINESE LANGUAGE ONLY

该课程使用中文授课



Time 时间	Contents 内容
9:00 to 9:30	Registration 签到
9:30 to 10:15	Overall Introduction of Value Stream Mapping 总体介绍价值流图 <ul style="list-style-type: none">• What is VSM? 什么是价值流图？• Why we need VSM? 为什么需要价值流图？
10:15 to 10:30	Coffee Break 茶歇
10:30 to 12:15	Waste Concept 浪费的概念 <ul style="list-style-type: none">• Muda, Mura, Muri• 7 wastes introduction 七大浪费讲解
12:15 to 12:30	4 phases of VSM 使用价值流图的四个阶段
12:30 to 13:30	Lunch Break 午餐



Time 时间	Contents 内容
13:30 to 13:45	Identify Product Family 划分产品族
13:45 to 15:15	Theory: Value Stream Mapping - Current State 理论：绘制当前价值流图 <ul style="list-style-type: none">Steps to drawing current state VSM 绘制当前价值流图的步骤VSM icon definition 价值流图标定义How to collect the data? 如何采集现场数据？
15:15 to 15:30	Coffee Break 茶歇
15:30 to 16:45	Practice: Understand Current-State Value Stream Mapping 练习：理解当前价值流图 <ul style="list-style-type: none">Task introduction and grouping 任务介绍和分组Group work 小组练习Each group present result 小组陈述结果Comments and discussion 评论及讨论
16:45 to 17:00	Q & A Session



Time 时间	Contents 内容
9:00 to 9:15	Day 1 Reflection, Day 2 Agenda Introduction 第一天回顾，第二天日程介绍
9:15 to 10:15	Evaluate Current-State Value Stream Mapping 评估当前价值流图 <ul style="list-style-type: none">Key questions to the current-state VSM 针对当前价值流的关键问题Preliminary discussion on improvement potentials 初步讨论改善机会
10:15 to 10:30	Coffee Break 茶歇
10:30 to 12:15	Theory: Value Stream Mapping - Future State 理论：未来价值流图绘制 <ul style="list-style-type: none">Steps to draw future-state VSM 未来价值流图绘制步骤Principles of drawing future-state VSM 未来价值流图绘制的原则
12:15 to 13:30	Lunch Break 午餐



AGENDA 课表 – 第二天



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Time 时间	Contents 内容
13:30 to 14:30	Lean Pipeline Game Round1 精益水管游戏第1轮
14:30 to 15:15	Lean Pipeline Game Round2 精益水管游戏第2轮
15:15 to 15:30	Coffee Break 茶歇
15:30 to 16:15	Lean Pipeline Game Round3 精益水管游戏第3轮
16:15 to 16:30	Summary 培训总结
16:30-17:00	Q & A Session



ABOUT THE TRAINER 培训师简介:

Jason Lin 林永建



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Senior Consultant for WCOM 世界级制造高级咨询师

- 11 years working experience in manufacturing industry, focus on operations management, specialized in Lean management and supply chain management, solid understanding of related theory and rich hands-on experience in real operations. 11年制造业工作经验，专注于生产型企业的运营管理，擅长精益管理及供应链管理，具有扎实理论功底和丰富的实战经验。
- Major Client experience 主要客户:
 - Ecolab – TWI 艺康 - TWI
 - Saint Gobain -Lean Office; Supply Chain 圣戈班 - 精益办公项目,供应链项目
 - Brilliance-BMW - Lean Training: VSM, Lean Logistics 华晨宝马 - 精益培训项目
 - Yili - Focus Improvement, PKE training 伊利 - WCOM项目
 - Mary Kay - FI, visual management 玫琳凯 - WCOM项目



Training 课程	Fee (RMB) 费用 (人民币) + taxes 6%	1 people or 1 training CICC Member 1人或1次培训 CICC会员	2 people or 2 trainings CICC Member 2人或2次培训 CICC会员	3-4 people or 3-4 trainings CICC Member 3-4人或3-4次培训 CICC会员	5 people or 5 trainings CICC Member 5人或5次培训 CICC会员
½ day 半天	1,700	10 % discount	20 % discount	30 % discount	50 % discount
1 day 一天	2,500	10 % discount	20 % discount	30 % discount	50 % discount
2 days 两天	4,000	10 % discount	20 % discount	30 % discount	50 % discount

➤ Registration 注册申请：

By email (info.china@efeso.com) with the registration form completed. Please fill it in, sign it and stamp it. Send it to us at least 7 days before training date. 请将填好、签字并盖章的培训申请表通过邮件的形式发送至info.china@efeso.com。请在培训课程开始7天之前将表格发回。

➤ Training fee and payment 培训费用和支付：

A) Company booking. If the registration is made as a company, payment should be executed by bank transfer and should be received at least 5 days before training is fixed. 公司支付。如果课程由公司申请，需通过银行转账的形式支付，并且需要在培训开始的5天前到账。

B) Personal booking. The payment should be executed by bank transfer to be received at least 5 days before training is fixed. 个人支付。通过银行转账的形式支付，并且需要在培训开始的5天前到账。

Location of the training 培训地点: Shanghai 上海



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