

Giuliano Noci, Politecnico di Milano







□ The role of the digital world in the society

Why Chinese people love social media

Building brand equity through SMM

Conclusions



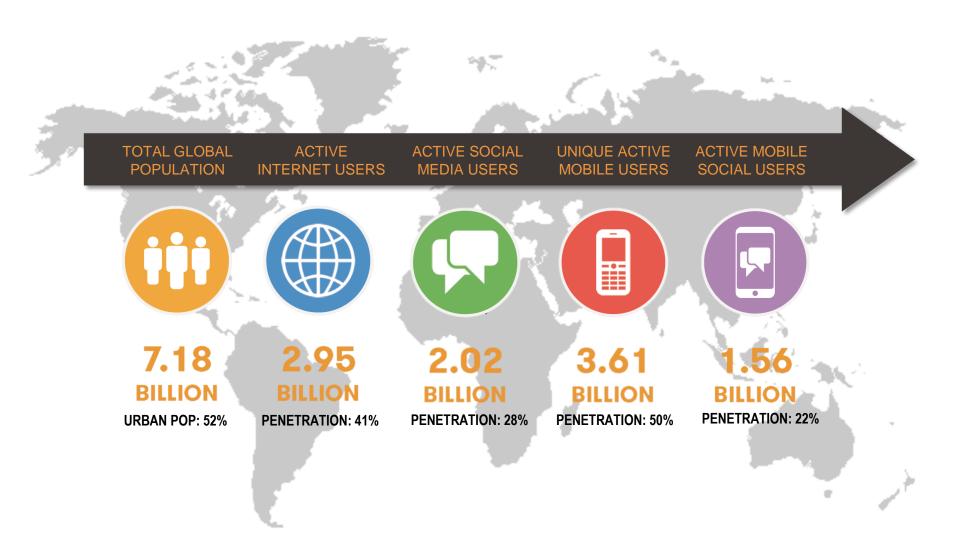


Developing brand equity through Social Media Marketing

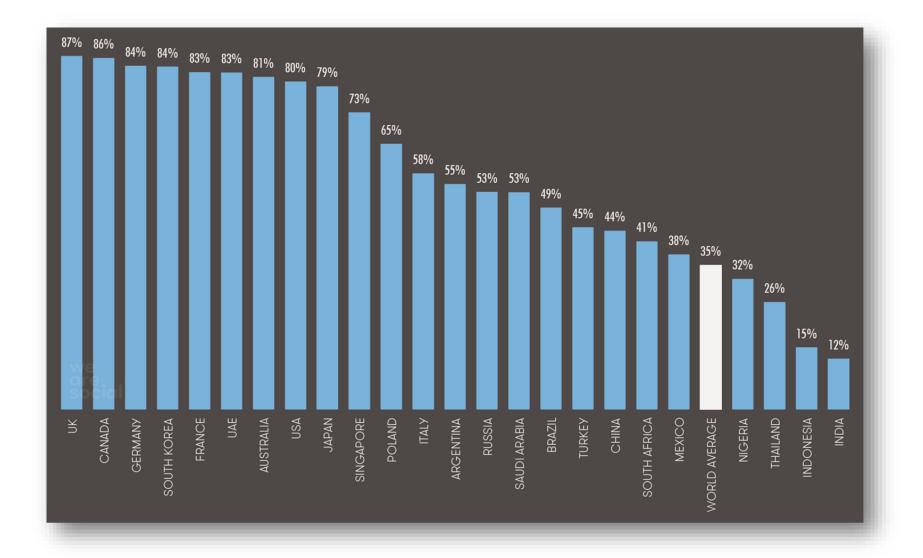
THE ROLE OF THE DIGITAL WORLD IN THE SOCIETY

A global "digital" overview





Internet penetration by country

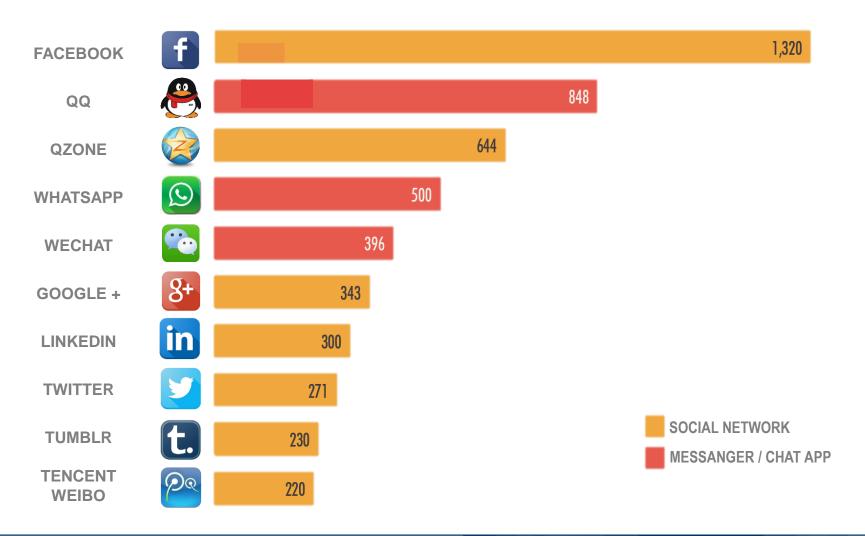


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The proliferation of social media

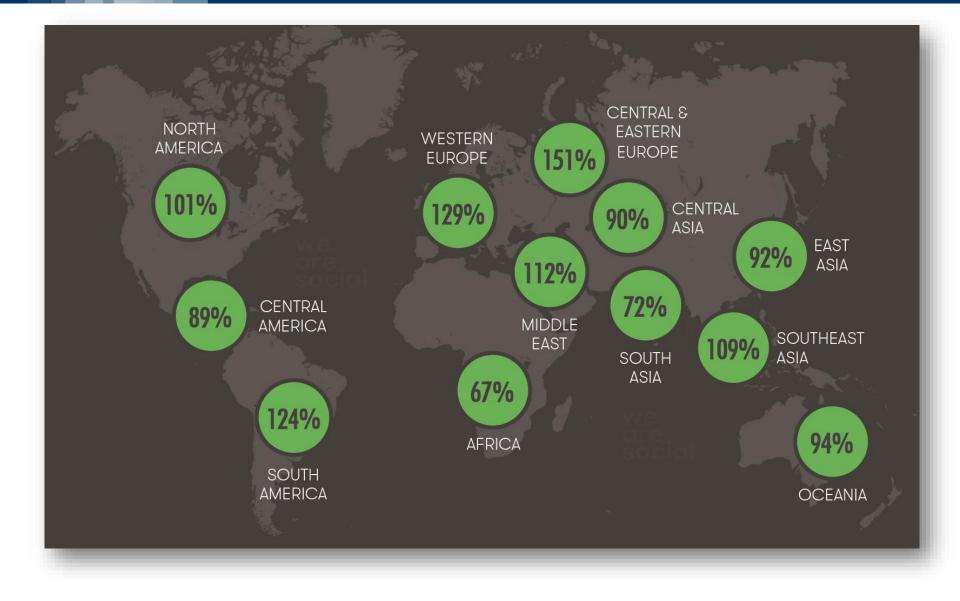
✓ Based on accounts that have logged in at least once in the past 30 days, in millions:

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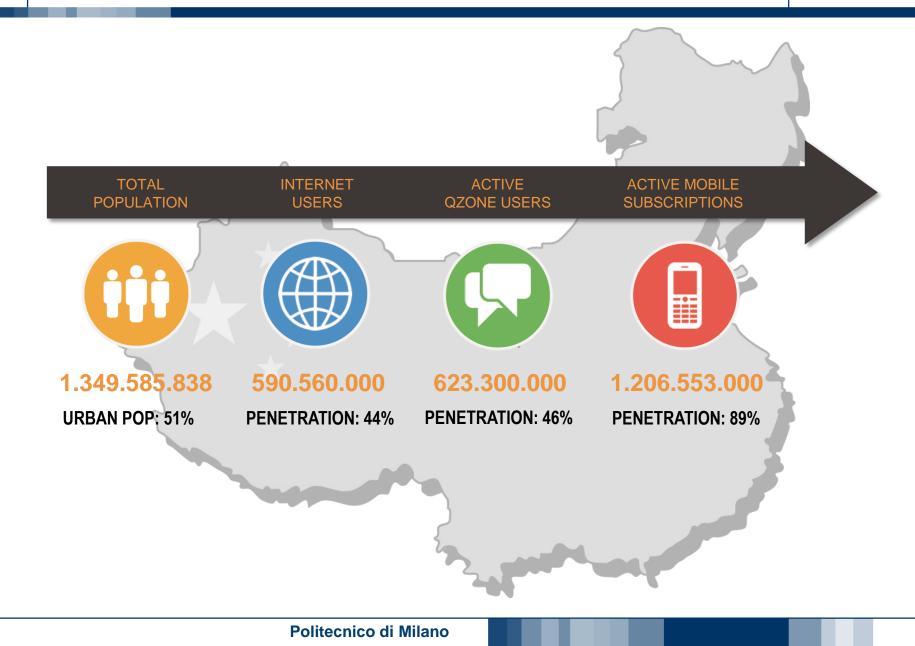
Mobile penetration by region





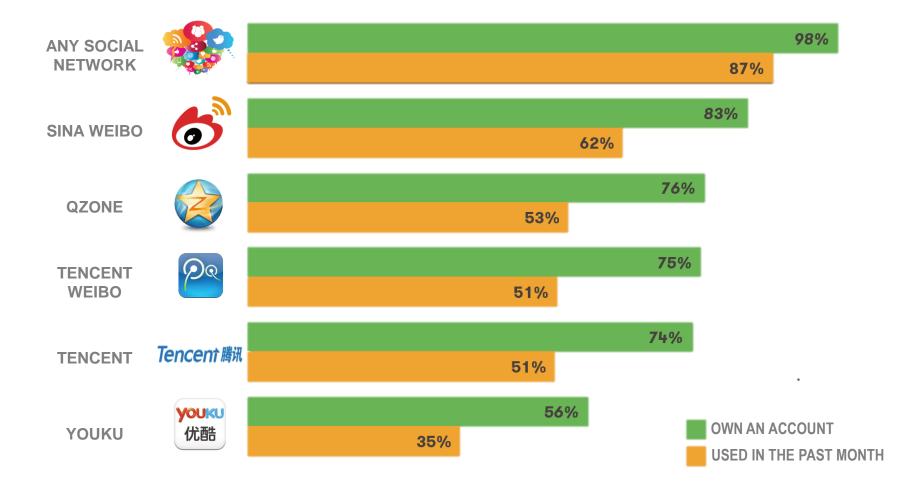






Social media use in China





Different way of using internet

RATHER THAN

ENTERPRISE-DRIVEN

		*) China	United States
Consumer side	Internet usage CHINA'S INTER CUSTOMER-D Penetration	2	277 million 87%
	E-tailing Size Share of retail 	\$295 billion 7–8%	\$270 billion 6%
	E-commerce platforms Items Active buyers 	Taobao/Tmall 800 million 231 million	eBay 550 million 128 million
	Smartphone penetration (share of installed base)	54%	69%
	Social networking among Internet us	ers 60%	73%
Enterprise side	Enterprise cloud adoption rate	21% ³	55–63% ⁴
	SMEs Internet adoption ratio ¹	20–25%	72-85% /

1 Positive survey responses for Internet use in procurement, sales, and marketing.

2 As of July 2014.

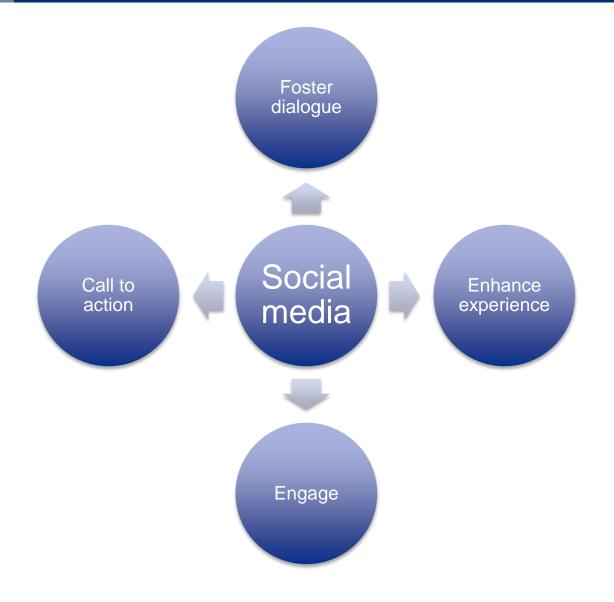
3 McKinsey China CIO survey, 2012.

4 Rates vary depending on types of cloud computing solutions.

SOURCE: Kable ICT Customer Insight survey, 2013; National Small Business Association survey, 2013; iResearch; China Internet Network Information Center; International Data Corporation; Strategy Analytics; US Census Bureau; Pew Research Center; National Small Business Association; McKinsey Global Institute analysis

The role of social media in contemporary markets









Developing brand equity through Social Media Marketing

WHY CHINESE PEOPLE LOVE SOCIAL MEDIA

Social Networking (SN) is a cornerstone of Chinese society



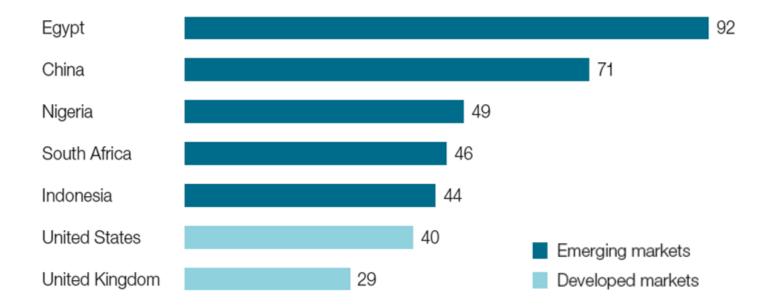
- ✓ The China's offline world has peculiar characteristics:
 - People are continuously on the move
 - Offline social networks are a fundamental interest and ingredient in Chinese society
 - Kids and adults experience loneliness in their offline existence more than in other parts of the world

 \rightarrow Chinese users of SM are more likely to create original content and curate them compared to the West

 \rightarrow China is 10 years ahead of the rest of the world in Social Media (SM)





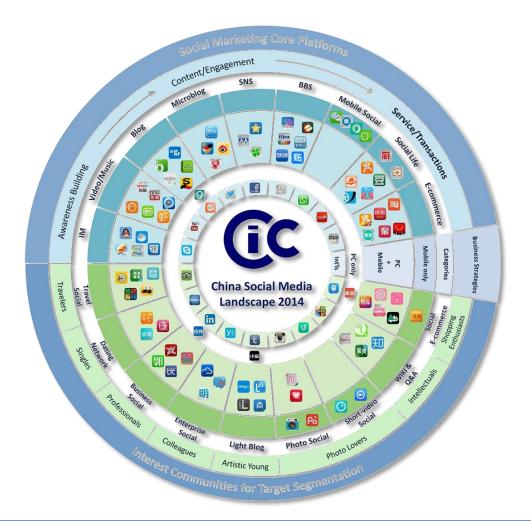


(% of respondents who have received recommendations on food and beverage products from family and/or friends before purchasing.)

The Chinese way to SN (1/2)



The Chinese offer of social networking is very broad:

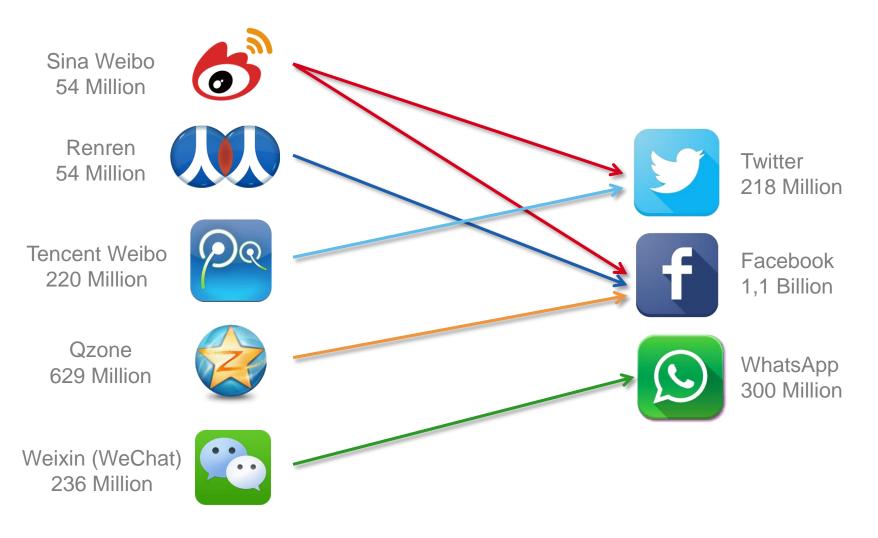


- There are equivalent Chinese social networks that have similar functionalities as their western counterparts
- Each of these networks within the same category targets a unique demographic within that category.

The Chinese way to SN (2/2)

✓ The top 5 social networks in China and their Western equivalents

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China's unique social media landscape

- Chinese social-media sites are already nearly as important as portals as an entry point to obtain content:
 - 40 % of PC users said portals are their preferred sites
 - 36 % opted for social-media sites



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✓ Chinese Internet users spend more time on social-media sites

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46 minutes a day



7 minutes a day



36 minutes a day





Developing brand equity through Social Media Marketing

BUILDING BRAND EQUITY THROUGH SMM

The social funnel

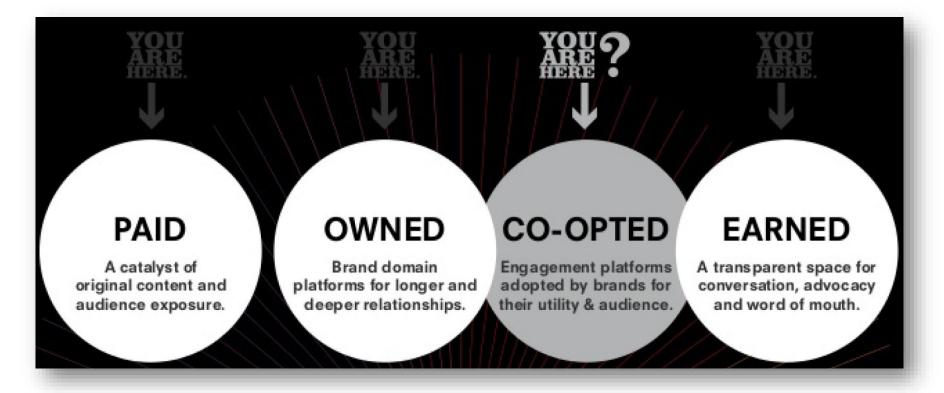






The communication space





Building brand equity requires to be:

- Useful
- Usable
- Delightful

Guided by experience and engagement design...

The 6Cs of SMM for increasing brand equity

- 1. Conversation
- 2. Culture
- 3. Content
- 4. City needs
- 5. Cell phones
- 6. Communities











- ✓ Without conversations, SM aren't social
- Conversations allow us to undestand people and exchange mutual value
- Successful communication isn't about what we say; it's about what other people understand

Listen to the way your audience speaks and adapt to their style

Lenovo connects with its audience through the concept of "Gap year"









✓ Culture in China may vary around different regions

People have different values and buying behaviours



Build strategies for cultures and communities, not for platforms

Coach's way to increase "brand stickiness" via WeChat









- Most people use a variety of social media platforms in different settings
- ✓ Brands must be careful to avoid putting all their eggs into one basket



Build activities around people's interests, not around technology







Yoox online concept store









- ✓ How much does your brand objectives vary across cities?
- How much do people's attitudes towards yoru brand vary across cities?
- ✓ Can you tell the same story in each city?



Develop a strategy that's flexible enough to meet varying country needs





✓ Social media is increasingly mobile in China

✓ However the mobile experiences may vary in different cities



Tailor content for mobile-centric engagement and sharing









 Social communities are defined by shared beliefs, not city and/or region borders

✓ Focus on what unites your audience













Developing brand equity through Social Media Marketing

CONCLUSIONS









Provide content people care about

- Provide content that is consumable across all forms of media
- ✓ Provide on-the-go, useful content
- ✓ Neglect some common behaviors:
 - Oversharing on social
 - Jumping on bandwagons





- ✓ A company must become an editor of contents (for storytelling)
- Marketing is becoming so important that can not be left only to the marketing function
- ✓ There is a talent gap



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- ✓ Engage!, Brian Solis, John Wiley
- ✓ Likeable social media, Dave Kerpen, Mc Graw Hill