

## Giuliano Noci, Politecnico di Milano







□ The role of the digital world in the society

Why Chinese people love social media

Building brand equity through SMM

Conclusions



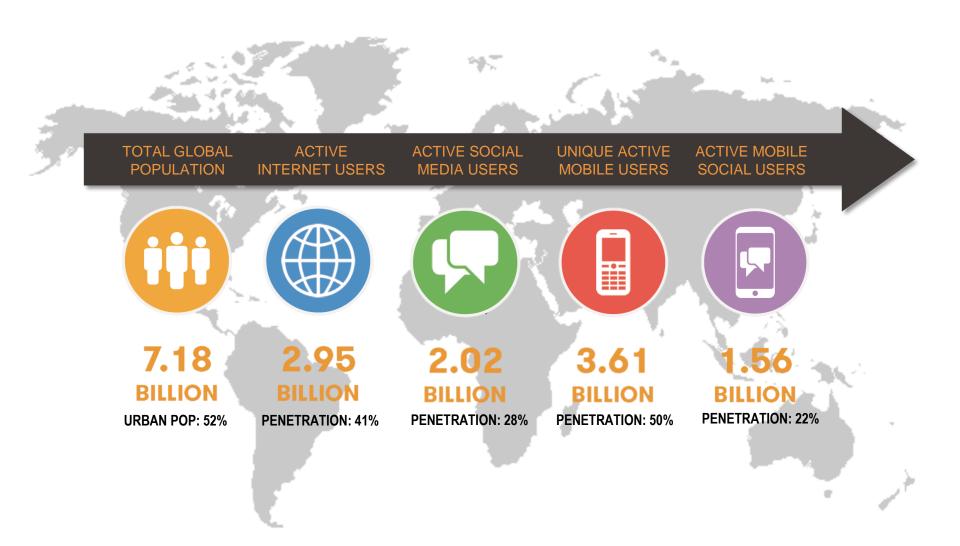


Developing brand equity through Social Media Marketing

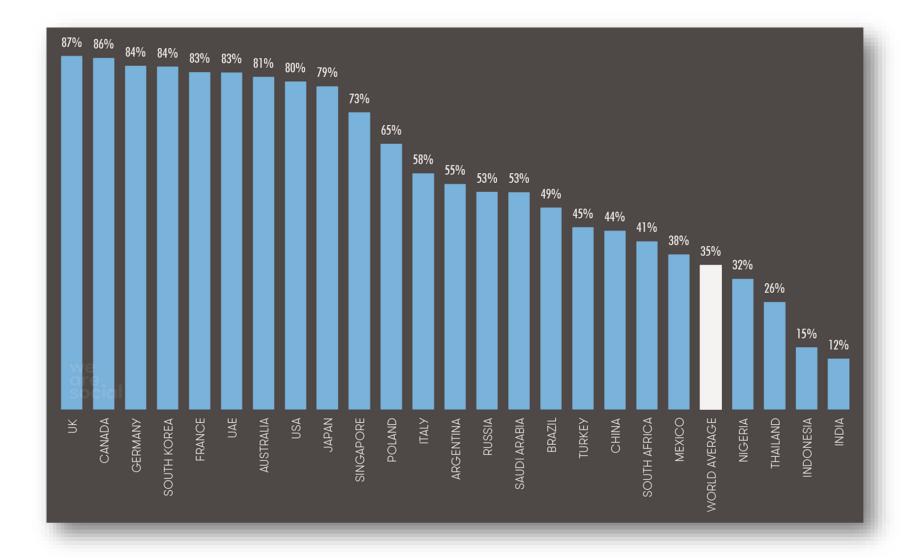
# THE ROLE OF THE DIGITAL WORLD IN THE SOCIETY

## A global "digital" overview





## Internet penetration by country

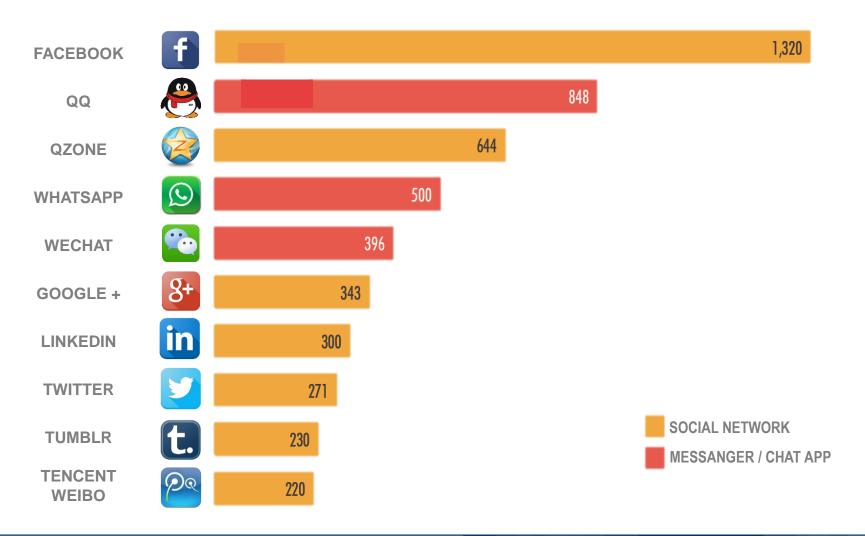


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## The proliferation of social media

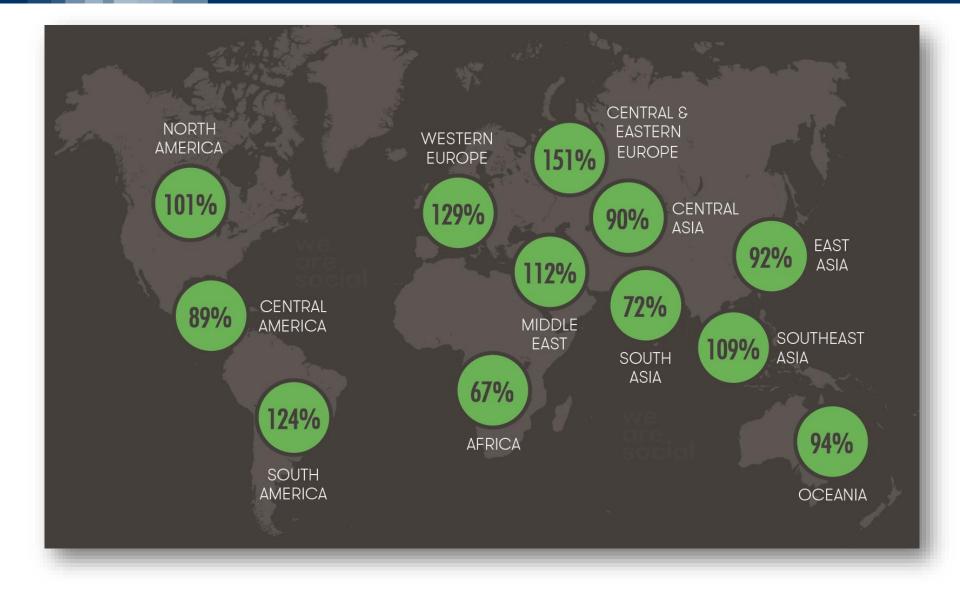
✓ Based on accounts that have logged in at least once in the past 30 days, in millions:

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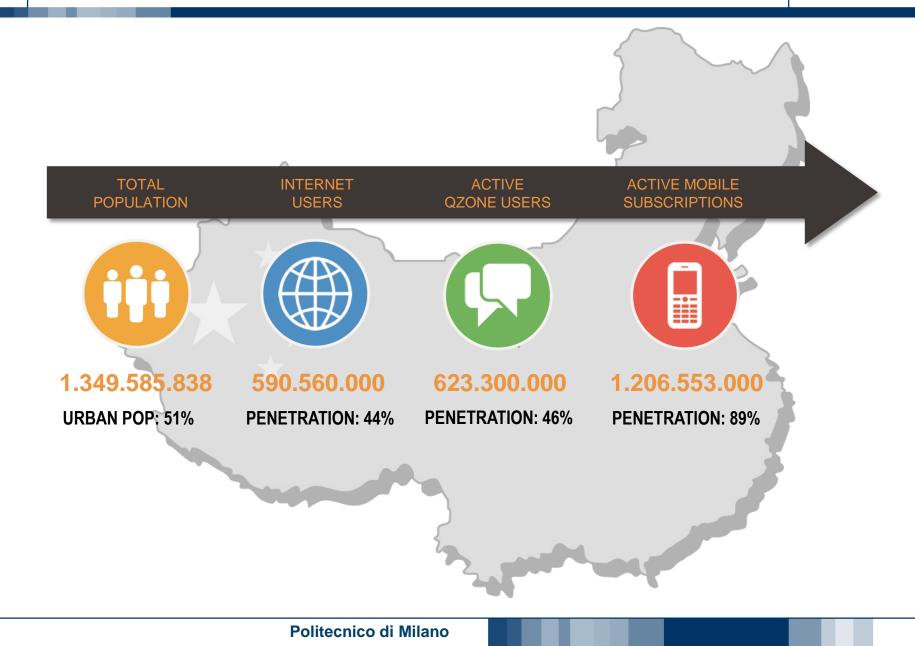
## Mobile penetration by region





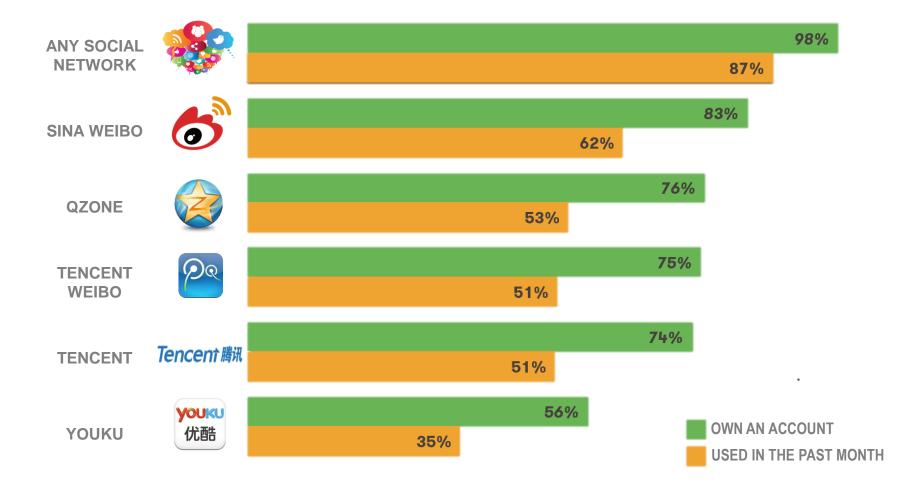






## Social media use in China





## Different way of using internet

**RATHER THAN** 

**ENTERPRISE-DRIVEN** 

		*) China	United States
Consumer side	Internet usage CHINA'S INTER CUSTOMER-D Penetration	2	277 million 87%
	E-tailing <ul> <li>Size</li> <li>Share of retail</li> </ul>	\$295 billion 7–8%	\$270 billion 6%
	E-commerce platforms <ul> <li>Items</li> <li>Active buyers</li> </ul>	Taobao/Tmall 800 million 231 million	eBay 550 million 128 million
	Smartphone penetration (share of installed base)	54%	69%
	Social networking among Internet us	ers 60%	73%
Enterprise side	Enterprise cloud adoption rate	21% <sup>3</sup>	55–63% <sup>4</sup>
	SMEs Internet adoption ratio <sup>1</sup>	20–25%	72-85% /

1 Positive survey responses for Internet use in procurement, sales, and marketing.

2 As of July 2014.

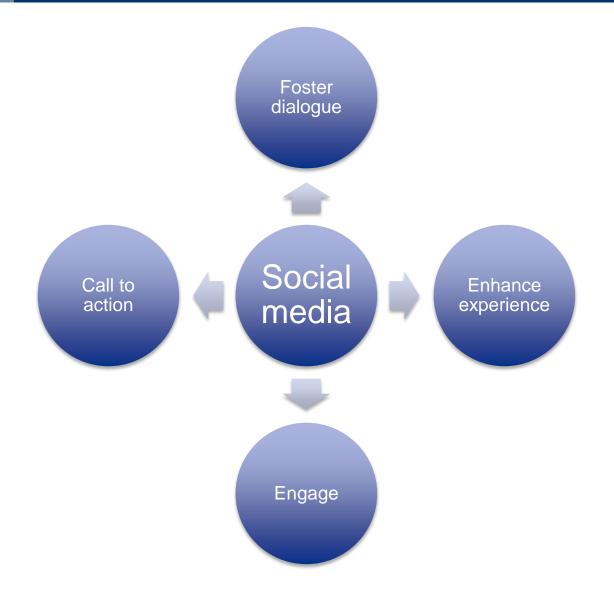
3 McKinsey China CIO survey, 2012.

4 Rates vary depending on types of cloud computing solutions.

SOURCE: Kable ICT Customer Insight survey, 2013; National Small Business Association survey, 2013; iResearch; China Internet Network Information Center; International Data Corporation; Strategy Analytics; US Census Bureau; Pew Research Center; National Small Business Association; McKinsey Global Institute analysis

# The role of social media in contemporary markets









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## WHY CHINESE PEOPLE LOVE SOCIAL MEDIA

# Social Networking (SN) is a cornerstone of Chinese society



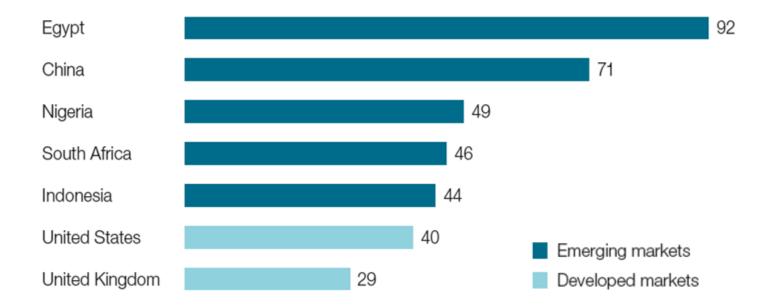
- ✓ The China's offline world has peculiar characteristics:
  - People are continuously on the move
  - Offline social networks are a fundamental interest and ingredient in Chinese society
  - Kids and adults experience loneliness in their offline existence more than in other parts of the world

 $\rightarrow$  Chinese users of SM are more likely to create original content and curate them compared to the West

 $\rightarrow$  China is 10 years ahead of the rest of the world in Social Media (SM)





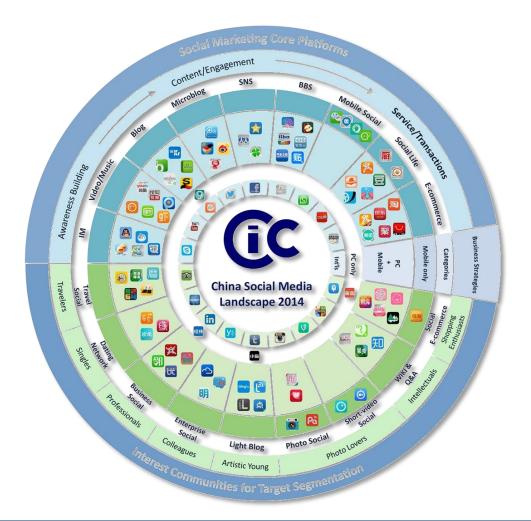


(% of respondents who have received recommendations on food and beverage products from family and/or friends before purchasing.)

## The Chinese way to SN (1/2)



The Chinese offer of social networking is very broad:

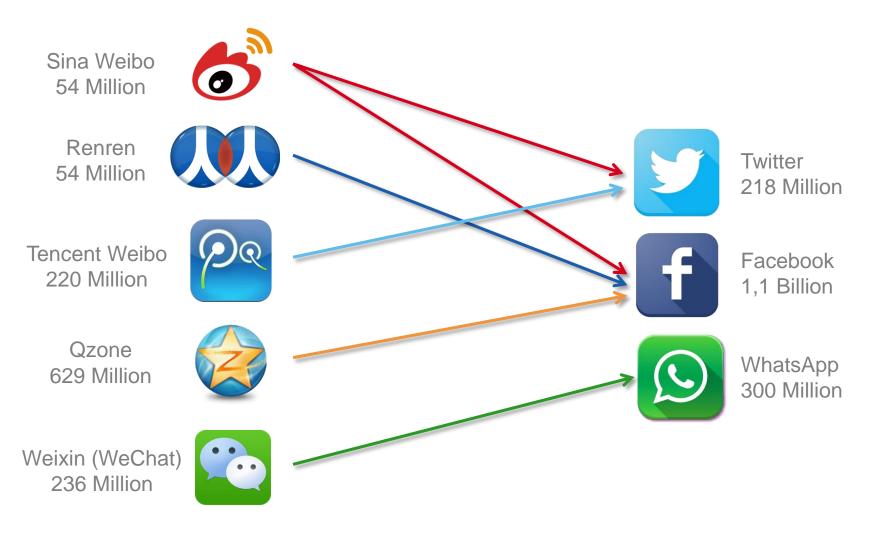


- There are equivalent Chinese social networks that have similar functionalities as their western counterparts
- Each of these networks within the same category targets a unique demographic within that category.

## The Chinese way to SN (2/2)

### ✓ The top 5 social networks in China and their Western equivalents

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# China's unique social media landscape

- Chinese social-media sites are already nearly as important as portals as an entry point to obtain content:
  - 40 % of PC users said portals are their preferred sites
  - 36 % opted for social-media sites



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✓ Chinese Internet users spend more time on social-media sites

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46 minutes a day



7 minutes a day



36 minutes a day





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# **BUILDING BRAND EQUITY THROUGH SMM**

## The social funnel

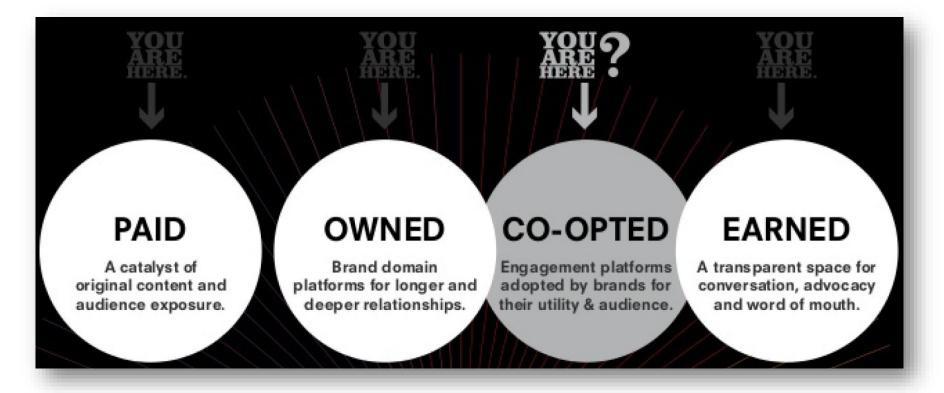






## **The communication space**





Building brand equity requires to be:

- Useful
- Usable
- Delightful

Guided by experience and engagement design...

## The 6Cs of SMM for increasing brand equity

- 1. Conversation
- 2. Culture
- 3. Content
- 4. City needs
- 5. Cell phones
- 6. Communities











- ✓ Without conversations, SM aren't social
- Conversations allow us to undestand people and exchange mutual value
- Successful communication isn't about what we say; it's about what other people understand

Listen to the way your audience speaks and adapt to their style

# Lenovo connects with its audience through the concept of "Gap year"









✓ Culture in China may vary around different regions

People have different values and buying behaviours



Build strategies for cultures and communities, not for platforms

# Coach's way to increase "brand stickiness" via WeChat









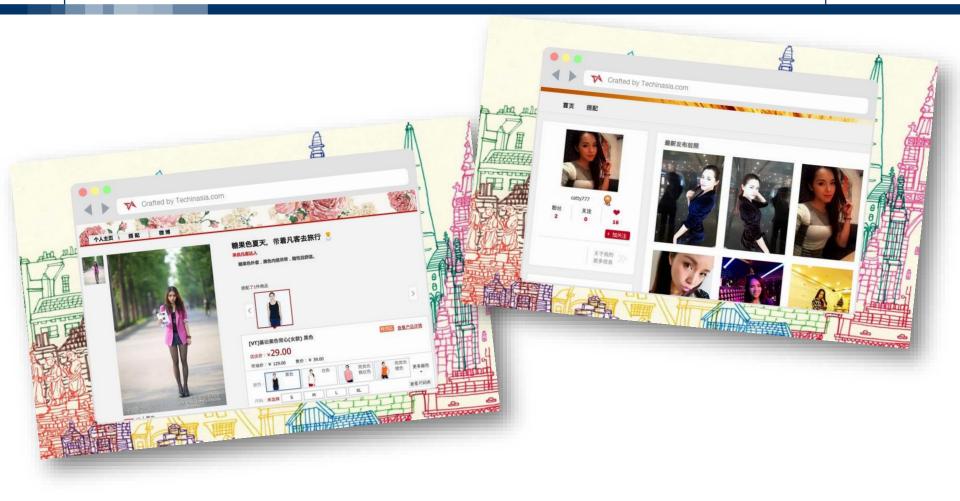
- Most people use a variety of social media platforms in different settings
- ✓ Brands must be careful to avoid putting all their eggs into one basket



Build activities around people's interests, not around technology







## Yoox online concept store









- ✓ How much does your brand objectives vary across cities?
- How much do people's attitudes towards yoru brand vary across cities?
- ✓ Can you tell the same story in each city?



Develop a strategy that's flexible enough to meet varying country needs





✓ Social media is increasingly mobile in China

✓ However the mobile experiences may vary in different cities



Tailor content for mobile-centric engagement and sharing









 Social communities are defined by shared beliefs, not city and/or region borders

✓ Focus on what unites your audience













Developing brand equity through Social Media Marketing

# CONCLUSIONS









Provide content people care about

- Provide content that is consumable across all forms of media
- ✓ Provide on-the-go, useful content
- ✓ Neglect some common behaviors:
  - Oversharing on social
  - Jumping on bandwagons





- ✓ A company must become an editor of contents (for storytelling)
- Marketing is becoming so important that can not be left only to the marketing function
- ✓ There is a talent gap



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- ✓ Engage!, Brian Solis, John Wiley
- ✓ Likeable social media, Dave Kerpen, Mc Graw Hill